

SPATIAL DESIGN LEADERSHIP

*The role, instruments and impact of state architect (or similar) teams
in fostering spatial quality and a place-making culture across five European states*

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SPATIAL DESIGN
LEADERSHIP

THE ROLE,
INSTRUMENTS AND
IMPACT OF STATE
ARCHITECT TEAMS
IN FOSTERING (OR SIMILAR)
SPATIAL QUALITY
AND A PLACE-
MAKING CULTURE
ACROSS FIVE
EUROPEAN STATES

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Better placed through integrated design

The office of the Government Architect NSW provides strategic design leadership in architecture, urban design and landscape architecture.

By integrating design expertise, we work across government, the private sector and the community to improve social, environmental



! TN HIGH PERFORMANCE BUILDING REQUIREMENTS (MAY 18, 2018) ** UPDATED **



Office of the State Architect

State of Tennessee

Commissions

[State Building Commission \(SBC\)](#)

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Sweden's first national architect appointed

Christer Larsson becomes Sweden's first national architect. He has a background as urban construction director in Malmö city and is also the investigator of the new architecture policy.

The article is written by:

 **The editors**

🕒 September 7, 2018

Topics: Career , News ,

"We have gone from the worst in class to the forefront of the new architecture policy. I am glad that it will be just architects Christer Larsson and Monica von Schmalensee who put this important first ground for implementing the new policy. Now the work begins!

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Research questions

- Does State Architect teams able to deliver effective spatial design leadership across the different sectors and levels of public administration?
- If yes, what are its main policy instruments?
- What has been the impact extent of State Architects on processes of design governance?
- What other models of spatial design leadership are there?



Scope





The case of Ireland

Irish Architectural Policy

Public consultation document (1996)

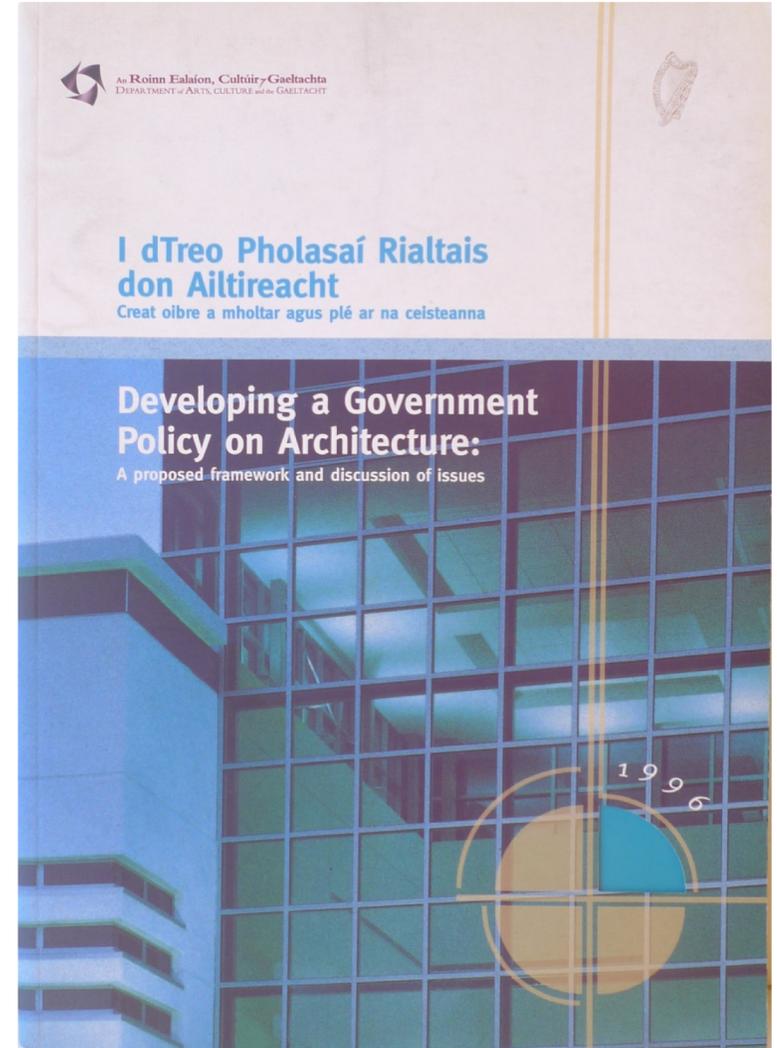
Why have a government policy on architecture?

“The architecture of a people is an expression of its culture and an integral part of its identity. (...)

Poor quality building both debases the quality of life and becomes a liability for times to come.

Architecture is all pervasive, exercising a profound influence on the activities of daily life. (...)

If we succeed in building creatively, beautifully and well, we will have fashioned the heritage of the future as well as enhancing the experience of the present”.



Irish Architectural Policy

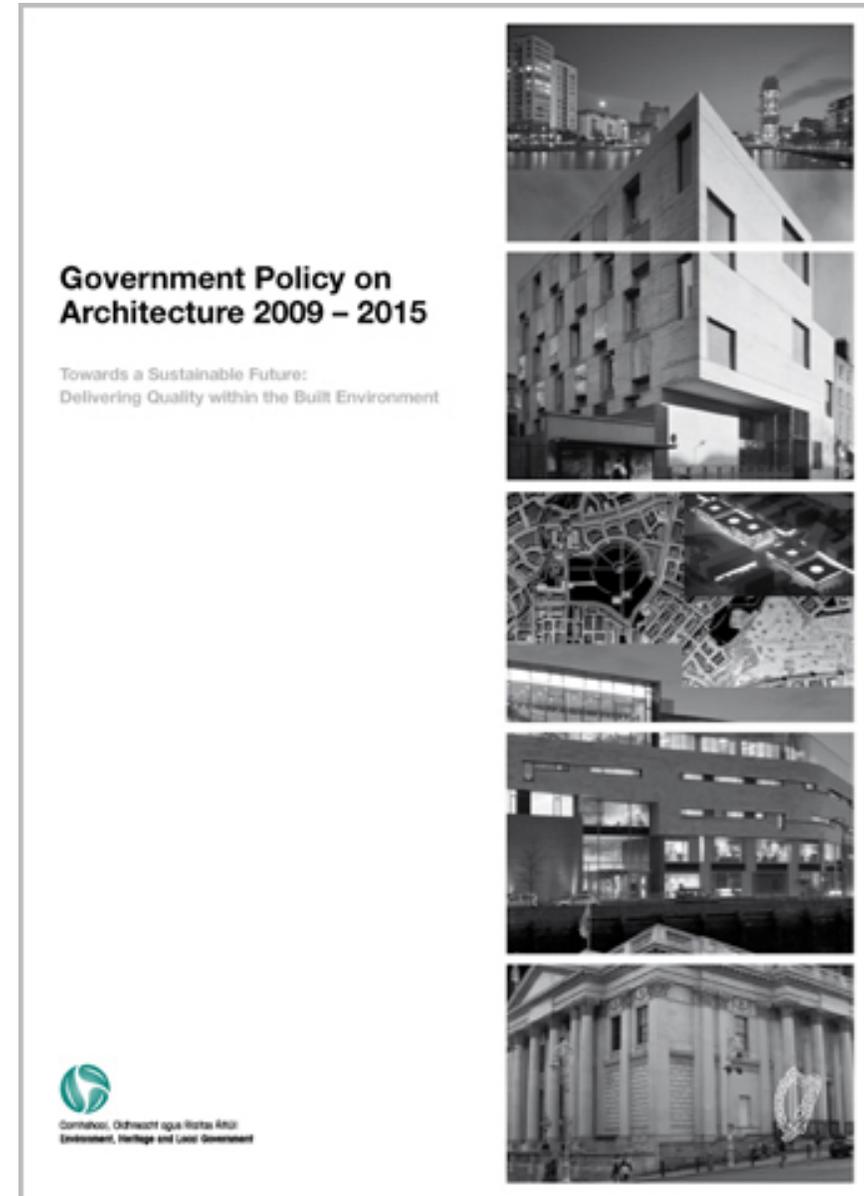
2009-2015

Main themes:

1. Strategy for architecture: the need for evidence and research capacity
2. Leading by example
3. Architecture and the wider environment
4. Developing the demand for quality
5. Implementing and Review

15 key objectives

45 actions



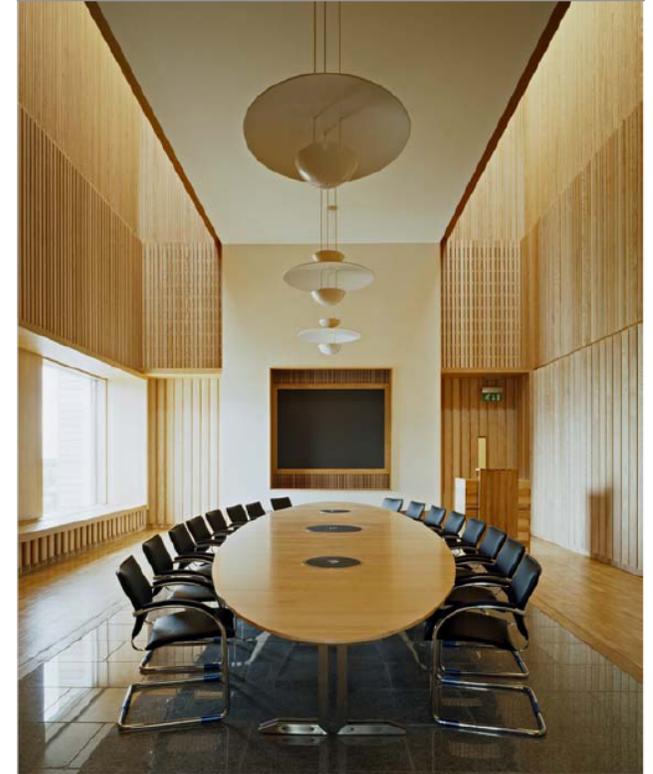
State Architect of Ireland

Office of Public Works (OPW)

A key element in the implementation of the Policy will be the effective use of existing expertise within the public service at every level.

Action 6

To underline the importance of architectural quality as a cornerstone of national policy on the built environment the title of Principal Architect in the Office of Public Works will be changed to State Architect and Principal Architect in the Office of Public Works and his role will be strengthened.



Current State architect:
Ciaran O'Connor

State Architect of Ireland

Besides changing the title, the state architect role was strengthened including:

- i. **advising on the implementation** of the Architecture Policy Actions;
- ii. contributing to the Government Construction Contracts Committee (GCCC) to developing procurement and contracting policies **in support of architectural quality in State funded projects**;
- iii. **consultee regarding legislation and regulations** affecting quality in architecture and the built environment;
- iv. consultee regarding the design quality of all infrastructural programmes;
- v. **advising the relevant Departments** of the accumulated experience in the public service and of programmes that will ensure that the care of monuments, and the conservation and re-use of historic buildings is fully exploited;



State Architect of Ireland

Additionally, State Architect is responsible for:

- **leading and managing** the Office's architectural team with oversight of the architectural input to all construction projects, maintenance of the quality of the fabric of the State's property portfolio and the conservation of heritage properties in State care;
- is a Member of the Management Advisor Committee of the Office of Public Works
- and is the **main advisor** to the Government in relation to Architectural matters;
- Implement Government Architectural Policy specific OPW Actions: 1, 2, 3, 4, 5, 6, 9, 10, 12, 17, 19, 20, 29, 34, 40, 42, 43



Our Activity



< > IAF Director Nathalie Weadick is speaking at “Architecture as a tool for change” debate in Lisbon.

Our Director Nathalie Weadick alongside with Stephen Mulhall will represent Ireland on the debate “Architecture as a Tool for Change”, as part

News



CEAD Evening Course: DEEP MAPPINGS OF THE CITY Starts 23rd Sept



Commissioner/Curator for Venice Architecture Biennale 2014 Announced



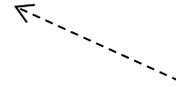
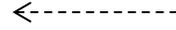
Dublin Project Team in “Planning for Protest - exhibition” at Lisbon Architecture Triennale



Grafton Architects at Sensing Spaces: Architecture Reimagined - January 2014



Irish Architecture Foundation



*An Roinn
Ealaíon, Oidhreachta agus Gaeltachta
Department of
Arts, Heritage and the Gaeltacht*





The case of Vienna

[wien.at](#) > [Traffic & Urban Development](#) > [Architecture and urban design](#)

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- Architecture and urban design**
- ▶ Convey architecture
 - ▶ Building Culture
 - ▶ Designing public space
 - ▶ Appraisals for permits
 - ▶ Planning public buildings

Architecture and urban design

[Read this page](#)

Vienna is growing. The resulting dynamic is visible in the cityscape. The transformation of society also affects the solution of design issues. The task and goal of Municipal Department 19 is to develop the Viennese cityscape in a contemporary way.

[Contact to the Department of Architecture and Urban Design \(MA 19 \)](#) · [Tasks of MA 19](#)



Rotenturmstraße new: Invitation to the Citizens' Dialogue on 20 September

The Rotenturmstraße is being redesigned. Pedestrians will get more space. Tell us your concerns about the conversion and get an idea of the planning process. [more](#)

Urban planning conditions

A contemporary development of the Viennese cityscape requires appropriate foundations. Data, studies, concepts, principles and strategies such as Vienna cultural assets or the visual axes relevant to the cityscape provide the basis for showing scope for action. [more](#)

Competitions and award procedures

Current tenders and competition results in the field of architecture and urban planning can be found in a database of Urban Planning Vienna. [more](#)



Franz Kobermaier

Director of Architecture and Urban Design

architecture Calendar

- ▶ [a_show](#)
- ▶ [a_show](#)
- ▶ [Roland Rainer. \(Un\) controversial. New findings on the work \(1936-1963\)](#)

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WIEN WIRD WOW

Vienna becomes WOW The exhibition of urban planning offers the opportunity to inform and participate. [more](#)

knowledge management Search and find specific information about urban development. [more](#)

[wien.at](#) > [Traffic & Urban Development](#) > [zoning](#)

- zoning**
- ▶ Current zoning procedures
 - ▶ Read and understand the plan
 - ▶ Service Center Urban Development

Advisory Board for Urban Planning and Urban Design

))) [Read this page](#)

Scope and objectives of the Advisory Board

The advisory board is a body that operates without political influence and is staffed by experts from various disciplines. The members of the Advisory Board act on a voluntary basis. The term of office is three years.



The Advisory Board with Vice-Mayor Maria Vassilakou

The Building Regulations for Vienna regulate the composition and tasks of the Advisory Board. For example, obtaining the expert opinion on drafts for the zoning and zoning plan is binding prior to the political decision.

The Vienna City Planning Department submits to the Advisory Board individual building projects that have a significant impact on the cityscape and all the draft zoning and development plans before they are presented to the public in the public edition.

Composition of the Advisory Board

In accordance with the Vienna Building Code, the advisory board has been composed of the following experts since October 11, 2017:

- Three architects: architect [Dl.in](#) Elke Delugan-Meissl (chairman of the advisory board), architect [Univ.-Prof. Arch. Dl](#) Bettina Götz, Architect [AProf. MMag. Arch.](#) Johann Traupmann
- An engineering consultant for civil engineering: [Dl](#) Andreas Rösner
- An expert in the field of spatial planning: [Dl](#) Thomas Knoll
- An expert in the field of historical monuments: Hofrat [Univ.-Doz. Dr.](#) Friedrich Dahm
- An engineering consultant for surveying: [Dl.in](#) Michaela Ragoßnig-Angst, [MSc \(OU\)](#)
- An expert in urban ecology and folk hygiene: [Univ.-Prof. Dr.](#) Axel Priebis
- An expert in the field of transport: [Dl.in](#) Andrea Weninger
- An expert on social issues: [Mag.](#) Thomas Ritt
- An expert in the field of green space planning: [Univ.-Prof. Dl](#) Richard Stiles

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Vienna becomes WOW The exhibition of urban planning offers the opportunity to inform and participate. [more](#)

Social networks

Viennese urban planning on social media . Think with. Plan with. Join in. #wienwirdwow

[f](#) [i](#)

AzW

Architekturzentrum Wien

Downtown Denise Scott Brown



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Exhibition

**Roland Rainer.
(Un)Disputed. New
Findings on the Work
(1936–1963)**



coming soon: Exhibition

**Downtown Denise
Scott Brown**
22.11.2018 –
18.03.2019



Permanent exhibition

a_show
Austrian Architecture in the 20th
and 21st centuries



IR

SC

VL

WZ

DK

Policy

Actors

Tools

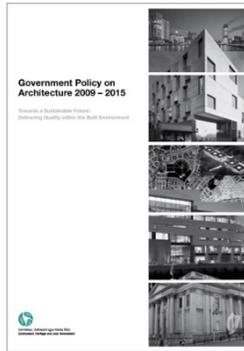
Mission

Partnership

Governance

Spatial design leadership: cross analysis

Policy approach



State	Name	Year	Policy concepts	Department responsible
Ireland	Towards a Sustainable Future: Delivering Quality within the Built Environment	2009	Architecture + placemaking	Built Heritage, Architectural Policy & Strategic Infrastructure
Flanders	Government Architect Policy Statement: Creating space for people and nature.	2017	Architecture + built environment	Flemish Government Architect
Scotland	Creating Places. A policy statement on architecture and place for Scotland	2013	Architecture + place	Architecture and Place Division
Denmark	Danish Architectural Policy. Putting people first	2014	Architecture + built environment	Agency for Culture and Palaces
Vienna	<i>Baukultur</i> policy principles for Vienna	2015	Baukultur	Architecture and Urban Design



Actors | State design champions



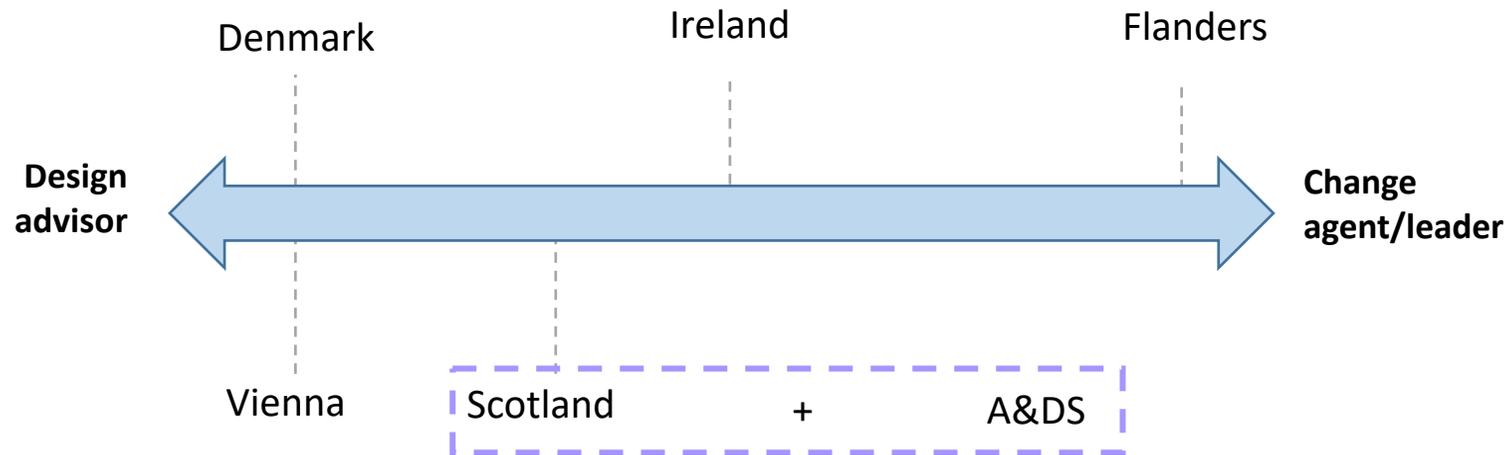
State	Position	Minister / Institution	Department / Unit	Staff	Position
Ireland	State Architect	Office of Public Works (OPW)	Department of Architectural Services	90	Inside (department)
Flanders	Government Architect	Presidency of Ministers	Flemish Government Architect Team	22	Outside (office)
Scotland	Chief Architect	Built Environment Directorate	Architecture & Place division	8	Inside (division)
Denmark	Chief Senior Adviser*	Culture / Agency for Culture and Palaces	Department of Architecture, Planning and World Heritage	-	Inside (division)
Vienna	Director**	State of Vienna & City Council	Department of Architecture and Urban Design	65	Inside (department)



* Senior Adviser responsible by the supervision of the architectural policy implementation in Denmark.
 ** Director responsible by advising on the quality of architecture and urban design within the state of Vienna.
 - No information

Mission

Mission spectrum of State Design Champions



Design advisor:

- More limited role
- Increase design capacity/skill level
- Design support for mainstream development / control planners

Change agent/leader:

- More expansive role
- To provoke and enable
- Lead organizational culture change



Conclusions

Compass



Government should steer and lead by example

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